

QUARTERLY DEALS & MARKET UPDATE

Insurance

December 2020



Claims Processing

Data & Analytics Solutions

lnsurance Brokers

Multi-Line Insurance

Online Platforms

P&C Insurance

P&C Specialty

Software Solutions

Mortgage / Real Estate Insurance

Traditional / Life Insurance

Reinsurance



Overview of Evolve Capital Partners

ABOUT EVOLVE CAPITAL PARTNERS

- Evolve Capital Partners (Evolve) is a specialized investment bank focused on businesses serving industries at the intersection of finance and technology.
- We are dedicated investment bankers focused on evolving industries, and we support sustainable growth through transformational M&A / financing transactions.
- Evolve is a dedicated, creative, and fully independent investment bank that advises private and public companies on merger, divestiture and acquisition transactions, and capital raising through private placements.
- We also provide structured financial advisory services our investment banking practice provides a comprehensive suite of solutions to businesses.
- With over 35 engagements executed by its leaders, Evolve has served as a proud partner, bringing renewed value to companies at the intersection of finance and technology.
- Founded in 2012 and based in New York, NY.

HIGH-TOUCH INVESTMENT BANKING

Few investment banks have transaction experience across both corporate and asset finance.



Our Clients

- Corporations
- Management Teams
- VC & PE Backed Companies
- IndependentDirectors / Boards



Investment Banking Advisory

- M&A
- StrategicAlliances
- Capital Raises and Asset Finance
- Financial Restructuring



Industry Focus

Finance and Technology Firms

Securities Specialty Finance Payments BPO

Financial Services Enterprise Software Lending Healthcare Tech
Financial Management Analytics Insurance Bank Technology



We Focus Exclusively on Finance and Technology-Related Firms





Evolve

Capital Partners





















Market Summary and Key Multiples

Industry Stock Market Performance of Evolve Sector Coverage

Indexed Price Performance *

Sector	3 Months	1 Year	3 Years
Bank Technology	2.8%	27.4%	63.2%
ВРО	16.2%	14.4%	60.9%
Enterprise Software / SaaS	10.2%	74.4%	135.5%
Financial Management Solutions	13.3%	43.4%	116.1%
Healthcare Tech	13.7%	36.2%	70.1%
Insurance	11.5%	(0.8%)	12.7%
Payments	13.2%	39.6%	100.6%
Securities	12.1%	8.6%	11.2%
Specialty Finance / Alternative Lending	18.6%	10.3%	63.5%

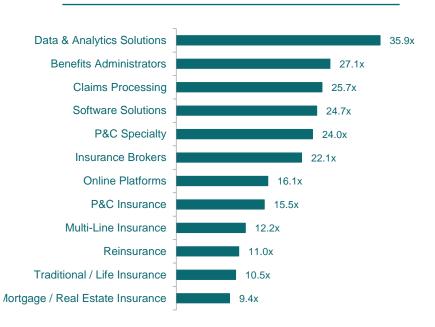
^{*} Equal weighting method.

Industry-wide Multiples and Subsector Multiples

Sector 2021E Price / Earnings Multiples

Financial Management Solutions Healthcare Tech 35.8x **Payments** 34.4x Enterprise Software / SaaS **Bank Technology** 31.5x **BPO** 24.8x Securities Insurance Specialty Finance / 10.7x Alternative Lending

Insurance 2021E Price / Earnings Multiples



Data as of December 1, 2020 Source: Pitchbook



Stock Comparables – Insurance Sub-Sectors (1/4)

(All figures in millions of USD, except per share data. Data as of December 1, 2020)

Insurance Brokers																	
							Gr	owth Rat	es:								
	Stock	% of 52-	Market	Enterprise	LT	M	Rever	ue:	Earnings	LTM M	argins:		EV / Revenu	ıe		EV / EBITD	Α
	Price	Wk. High	Value	Value	Revenue	EBITDA	CY 2020 (CY 2021	LT	Gross	EBITDA	LTM	CY 2020	CY 2021	LTM	CY 2020	CY 2021
Truist	\$47.52	83.5%	\$64,063	NA	\$20,460	NA	80%	(5%)	2%	NA	NA	NA	NA	NA	NA	NA	NA
Marsh & Mclennan Companies	\$116.34	96.2%	\$59,007	\$71,765	\$17,072	\$4,005	3%	5%	3%	42%	23%	4.2x	4.2x	4.0x	17.9x	15.9x	15.2x
Aon	\$210.69	88.5%	\$48,167	\$42,356	\$10,986	\$3,077	(1%)	3%	39%	47%	28%	3.9x	3.9x	3.7x	13.8x	12.9x	12.1x
Willis Towers Watson	\$214.09	96.9%	\$27,597	\$17,167	\$9,278	\$2,447	3%	4%	34%	41%	26%	1.9x	1.8x	1.8x	7.0x	6.9x	6.7x
Arthur J. Gallagher & Company	\$116.71	98.6%	\$22,446	\$26,739	\$7,004	\$1,576	(3%)	5%	14%	35%	23%	3.8x	3.9x	3.7x	17.0x	15.8x	15.1x
Brown & Brown Insurance	\$45.61	93.7%	\$12,956	\$14,149	\$2,543	\$785	9%	7%	19%	45%	31%	5.6x	5.5x	5.1x	18.0x	17.5x	16.6x
Goosehead Insurance Agency	\$119.42	90.7%	\$4,415	\$4,441	\$96	\$16	47%	35%	NA	NA	16%	46.2x	38.9x	28.8x	NMF	NMF	NMF
Baldwin Risk Partners	\$30.84	91.9%	\$2,444	\$2,688	\$208	(\$16)	70%	72%	NA	27%	(8%)	12.9x	11.4x	6.6x	NMF	63.1x	28.5x
MEAN							26%	16%	19%	39%	20%	11.2x	9.9x	7.7x	14.7x	22.0x	15.7x
MEDIAN							6%	5%	17%	42%	23%	4.2x	4.2x	4.0x	17.0x	15.8x	15.1x

							Gre	owth Rat	es:								
	Stock	% of 52-	Market	Enterprise	LT	M	Reven	ue:	Earnings	LTM M	argins:		EV / Revenu	ıe		EV / EBITD	Α
	Price	Wk. High	Value	Value	Revenue	EBITDA	CY 2020 (Y 2021	LT	Gross	EBITDA	LTM	CY 2020	CY 2021	LTM	CY 2020	CY 2021
Lemonade	\$63.65	66.0%	\$3,602	\$3,079	\$97	(\$118)	38%	18%	NA	NA	(122%)	31.6x	33.3x	28.1x	NMF	NMF	NMF
SelectQuote	\$20.47	70.6%	\$3,329	\$3,379	\$591	\$150	73%	45%	NA	69%	25%	5.7x	4.8x	3.3x	22.6x	17.5x	12.5x
ehealth	\$71.68	47.1%	\$1,856	\$1,707	\$591	\$110	30%	29%	NA	99%	19%	2.9x	2.6x	2.0x	15.5x	11.2x	8.3x
MoneySupermarket.com Group	\$3.39	71.3%	\$1,819	\$1,810	\$469	\$164	(8%)	8%	5%	67%	35%	3.9x	4.0x	3.7x	11.1x	13.0x	11.2x
EverQuote	\$36.84	58.1%	\$1,023	\$977	\$323	(\$6)	37%	21%	NA	94%	(2%)	3.0x	2.9x	2.4x	NMF	55.5x	37.4x
QuinStreet	\$18.15	97.3%	\$960	\$870	\$503	\$50	5%	7%	NA	11%	10%	1.7x	1.7x	1.6x	17.4x	18.2x	17.9x
GoCo Group	\$1.67	89.6%	\$704	\$796	\$200	\$35	14%	11%	(11%)	73%	17%	4.0x	3.6x	3.2x	23.0x	17.5x	14.8x
iSelect	\$0.24	64.4%	\$53	\$49	\$81	(\$8)	0%	19%	NA	29%	(10%)	0.6x	0.5x	0.4x	NMF	3.8x	2.5x
MEAN							24%	20%	(3%)	63%	(3%)	6.7x	6.7x	5.6x	17.9x	19.5x	15.0x
MEDIAN							22%	19%	(3%)	69%	14%	3.4x	3.2x	2.8x	17.4x	17.5x	12.5x

Software Solutions																	
							Gre	owth Rat	es:								
	Stock	% of 52-	Market	Enterprise	LT	M	Reven	ue:	Earnings	LTM M	argins:		EV / Reveni	ıe		EV / EBITD	Α
	Price	Wk. High	Value	Value	Revenue	EBITDA	CY 2020 (CY 2021	LT	Gross	EBITDA	LTM	CY 2020	CY 2021	LTM	CY 2020	CY 2021
Roper Technologies	\$424.00	93.0%	\$44,466	\$53,868	\$5,417	\$2,719	4%	13%	29%	64%	50%	9.9x	9.7x	8.6x	19.8x	27.3x	23.6x
Guidewire Software	\$123.96	99.2%	\$10,387	\$9,714	\$742	\$12	6%	2%	NA	54%	2%	13.1x	13.1x	12.8x	NMF	NMF	NMF
Duck Creek Technologies	\$39.75	82.8%	\$5,201	\$4,836	\$212	(\$7)	NA	17%	NA	54%	(3%)	22.8x	21.9x	18.8x	NMF	NMF	NMF
Sapiens International	\$29.01	82.3%	\$1,570	\$1,612	\$368	\$66	17%	10%	33%	41%	18%	4.4x	4.2x	3.8x	24.3x	20.5x	18.6x
Ebix	\$33.47	85.8%	\$1,036	\$1,702	\$550	\$154	(3%)	24%	(0%)	55%	28%	3.1x	3.0x	2.4x	11.0x	10.8x	8.3x
Fineos	\$2.84	68.2%	\$857	\$819	NA	NA	NA	24%	NA	NA	NA	NA	7.1x	5.7x	NA	61.5x	50.8x
Crawford & Company	\$7.37	68.9%	\$393	\$595	\$1,008	\$70	(8%)	2%	(31%)	27%	7%	0.6x	0.6x	0.6x	8.5x	5.7x	5.7x
MEAN							3%	13%	8%	49%	17%	9.0x	8.5x	7.5x	15.9x	25.2x	21.4x
MEDIAN							4%	13%	15%	54%	12%	7.2x	7.1x	5.7x	15.4x	20.5x	18.6x

Claims Processing																	
							Gro	wth Ra	tes:								
	Stock	% of 52-	Market	Enterprise	LT	M	Reven	ue:	Earnings	LTM M	argins:	E	V / Revenu	ıe		EV / EBITD	Α
	Price	Wk. High	Value	Value	Revenue	EBITDA	CY 2020 C	Y 2021	LT	Gross	EBITDA	LTM	CY 2020	CY 2021	LTM	CY 2020	CY 2021
Sapiens International	\$29.01	82.3%	\$1,570	\$1,612	\$368	\$66	17%	10%	33%	41%	18%	4.4x	4.2x	3.8x	24.3x	20.5x	18.6x
Crawford & Company	\$7.37	68.9%	\$393	\$595	\$1,008	\$70	(8%)	2%	(31%)	27%	7%	0.6x	0.6x	0.6x	8.5x	5.7x	5.7x
MEAN							5%	6%	1%	34%	12%	2.5x	2.4x	2.2x	16.4x	13.1x	12.1x
MEDIAN							5%	6%	1%	34%	12%	2.5x	2.4x	2.2x	16.4x	13.1x	12.1x

·	•		•				Gro	wth Rate	es:								
	Stock	% of 52-	Market	Enterprise	LT	M	Revenu	ie:	Earnings	LTM Ma	argins:		V / Revenu	ie		EV / EBITD	Α
	Price	Wk. High	Value	Value	Revenue	EBITDA	CY 2020 C	Y 2021	LT	Gross	EBITDA	LTM	CY 2020	CY 2021	LTM	CY 2020	CY 2021
RELX (London)	\$23.44	0.1%	\$45,294	\$54,712	\$9,427	\$3,170	(5%)	7%	2%	65%	34%	5.8x	5.7x	5.4x	17.3x	16.8x	14.8x
Verisk Analytics	\$200.14	96.8%	\$32,541	\$35,758	\$2,748	\$1,340	7%	7%	14%	64%	49%	13.0x	12.8x	12.0x	26.7x	25.6x	24.3x
Fair Isaac	\$477.35	97.4%	\$13,890	\$14,640	\$1,295	\$330	10%	3%	24%	72%	25%	11.3x	11.1x	10.8x	44.4x	30.1x	30.1x
CoreLogic	\$78.31	98.9%	\$6,091	\$7,478	\$1,849	\$544	(11%)	3%	34%	55%	29%	4.0x	4.7x	4.6x	13.8x	12.6x	12.9x
MEAN							0%	5%	18%	64%	34%	8.5x	8.6x	8.2x	25.5x	21.3x	20.5x
MEDIAN							1%	5%	19%	64%	32%	8.6x	8.4x	8.1x	22.0x	21.2x	19.5x



Stock Comparables – Insurance Sub-Sectors (2/4)

(All figures in millions of USD, except per share data. Data as of December 1, 2020)

Benefits Administrators																	
							Gro	wth Rat	es:								
	Stock	% of 52-	Market	Enterprise	LT	M	Reven	ue:	Earnings	LTM Ma	argins:		EV / Revenu	ie		EV / EBITD	Α
	Price	Wk. High	Value	Value	Revenue	EBITDA	CY 2020 C	Y 2021	LT	Gross	EBITDA	LTM	CY 2020	CY 2021	LTM	CY 2020	CY 2021
Workday	\$225.70	90.7%	\$54,168	\$53,450	\$4,163	\$2	19%	17%	NA	72%	0%	12.8x	12.4x	10.6x	NMF	47.7x	44.6x
Paychex	\$93.58	98.6%	\$33,642	\$33,674	\$3,981	\$1,604	(2%)	3%	9%	68%	40%	8.5x	8.5x	8.3x	21.0x	20.7x	20.4x
HealthEquity	\$74.40	83.8%	\$5,719	\$6,550	\$724	\$114	37%	7%	NA	58%	16%	9.0x	9.0x	8.4x	57.6x	28.1x	25.4x
TriNet Group	\$77.97	97.3%	\$5,195	\$5,232	\$3,989	\$464	NMF	(1%)	32%	20%	12%	1.3x	5.1x	5.1x	11.3x	11.6x	13.1x
Insperity	\$87.41	91.3%	\$3,353	\$3,380	\$4,306	\$246	(1%)	4%	29%	19%	6%	0.8x	0.8x	0.8x	13.7x	12.2x	13.7x
Accolade	\$54.35	97.9%	\$2,991	\$2,769	\$123	(\$44)	25%	24%	NA	44%	(36%)	22.5x	18.0x	14.5x	NMF	NMF	NMF
Benefitfocus	\$14.10	62.7%	\$454	\$626	\$279	\$15	(10%)	6%	NA	51%	6%	2.2x	2.3x	2.2x	40.6x	16.1x	14.3x
MEAN							11%	9%	23%	47%	6%	8.2x	8.0x	7.1x	28.8x	22.7x	21.9x
MEDIAN							9%	6%	29%	51%	6%	8.5x	8.5x	8.3x	21.0x	18.4x	17.3x

P&C Insurance															
						Gro	owth Rat	es:							
	Stock	% of 52-	Market	Ľ	ТМ	Rever	nue	Earnings	LTM Net	Market Va	alue / Rev.	Price / I	Earnings	Price	
	Price	Wk. High	Value	Revenue	Net Income	CY 2020 (CY 2021	LT	Income %	CY 2020	CY 2021	CY 2020	CY 2021	Book	ROE %
Ping An Insurance (Group)	\$14.17	98.5%	\$243,983	\$443,794	\$17,524	NMF	8%	17%	4%	2.0x	1.9x	13.0x	11.0x	2.5x	21%
Chubb	\$152.63	91.0%	\$68,893	\$34,884	\$2,288	(8%)	7%	(9%)	7%	2.2x	2.1x	29.5x	13.4x	1.2x	4%
Progressive Casualty Insurance	\$89.16	87.4%	\$52,194	\$41,963	\$5,064	6%	10%	31%	12%	1.3x	1.1x	10.7x	16.0x	3.0x	35%
Travelers Companies	\$133.41	94.0%	\$33,794	\$31,647	\$2,244	(6%)	5%	(5%)	7%	1.1x	1.1x	15.4x	12.6x	1.2x	9%
The Hartford Financial Services	\$45.43	73.6%	\$16,279	\$20,556	\$1,727	(2%)	2%	5%	8%	0.8x	0.8x	9.9x	8.5x	0.9x	12%
Cincinnati Financial	\$80.00	69.2%	\$12,872	\$6,994	\$793	(25%)	5%	4%	11%	2.2x	2.1x	33.9x	20.6x	1.3x	9%
Erie Insurance	\$225.00	90.7%	\$11,765	\$2,554	\$290	0%	3%	12%	11%	4.7x	4.5x	40.9x	38.4x	9.4x	25%
CNA Financial	\$35.33	68.9%	\$9,588	\$10,654	\$576	(29%)	9%	(5%)	5%	1.3x	1.1x	16.8x	8.8x	0.8x	6%
RSA Insurance Group	\$9.03	94.2%	\$9,338	\$8,417	\$400	(6%)	3%	NA	5%	1.1x	1.1x	19.7x	14.9x	1.7x	10%
Everest Re Group	\$230.71	78.4%	\$9,220	\$9,070	\$660	11%	13%	(5%)	7%	1.0x	0.9x	15.7x	9.2x	1.0x	8%
Alleghany	\$590.75	69.7%	\$8,348	\$8,534	(\$26)	NA	NA	NA	(0%)	NA	NA	NMF	13.2x	1.0x	(0%)
ZhongAn	\$4.86	64.9%	\$7,139	\$2,380	(\$8)	17%	28%	NA	(0%)	2.8x	2.2x	NMF	64.5x	3.2x	1%
Kemper	\$75.47	88.1%	\$4,936	\$5,097	\$437	1%	3%	19%	9%	1.0x	0.9x	12.2x	12.9x	1.1x	12%
AXIS Capital	\$51.40	77.7%	\$4,334	\$4,843	(\$156)	(9%)	3%	NA	(3%)	0.9x	0.9x	NMF	11.2x	0.9x	(3%)
The Hanover Insurance Group	\$114.87	79.4%	\$4,179	\$4,788	\$304	(5%)	4%	1%	6%	0.9x	0.9x	14.7x	12.7x	1.4x	11%
National General Insurance	\$34.20	99.2%	\$3,881	\$5,470	\$451	22%	7%	25%	8%	0.6x	0.6x	11.6x	11.9x	1.5x	22%
Selective Insurance Group	\$63.18	89.1%	\$3,780	\$2,853	\$201	(4%)	5%	4%	7%	1.4x	1.3x	18.9x	14.5x	1.6x	10%
Lemonade	\$63.65	66.0%	\$3,602	\$97	(\$121)	38%	18%	NA	NMF	38.9x	32.9x	NMF	NMF	6.3x	NMF
Vienna Insurance Group	\$24.29	82.5%	\$3,109	\$12,141	\$339	3%	3%	(2%)	3%	0.2x	0.2x	8.6x	7.0x	0.6x	10%
Mercury General	\$45.01	83.4%	\$2,492	\$3,701	\$240	(9%)	1%	52%	6%	0.7x	0.7x	10.5x	13.2x	1.3x	13%
Horace Mann Educators	\$40.39	87.4%	\$1,673	\$1,301	\$119	(10%)	2%	3%	9%	1.3x	1.3x	13.8x	13.5x	1.0x	8%
Coface	\$10.41	76.2%	\$1,560	\$1,427	\$92	(2%)	6%	(7%)	6%	1.1x	1.0x	20.2x	13.9x	0.7x	4%
Fbl Financial Group	\$52.28	85.3%	\$1,275	\$738	\$79	(7%)	8%	(6%)	11%	1.8x	1.6x	15.3x	10.6x	0.8x	7%
Safety Insurance Group	\$72.11	74.0%	\$1,074	\$834	\$113	NA	NA	NA NA	14%	NA	NA	NA	NA	1.3x	15%
Employers Holdings	\$31.60	70.4%	\$917	\$731	\$88	(18%)	(4%)	(1%)	12%	1.3x	1.4x	13.2x	13.6x	0.8x	8%
State Auto Financial	\$15.70	48.2%	\$688	\$1,407	(\$36)	2%	4%	NA	(3%)	0.5x	0.5x	NMF	10.2x	0.7x	(4%)
Donegal Group	\$14.12	87.2%	\$409	\$781	\$52	(9%)	5%	17%	7%	0.6x	0.5x	8.5x	12.0x	0.8x	11%
MEAN		************************	************	***************************************	******************************	(2%)	6%	7%	7%	2.9x	2.5x	16.8x	15.5x	1.8x	10%
MEDIAN						(5%)	5%	3%	7%	1.1x	1.1x	14.7x	12.9x	1.2x	9%

Multi-Line Insurance															
						Gro	wth Rat	es:							
	Stock	% of 52-	Market	L	TM	Rever	nue	Earnings	LTM Net	Market Va	alue / Rev.	Price / I	Earnings	Price	
	Price	Wk. High	Value	Revenue	Net Income	CY 2020 (Y 2021	LT	Income %	CY 2020	CY 2021	CY 2020	CY 2021	Book	ROE %
Allianz Group	\$238.72	94.7%	\$99,446	\$122,212	\$7,445	31%	4%	2%	6%	0.6x	0.6x	12.3x	10.1x	1.1x	10%
Zurich Insurance Group	\$410.83	91.8%	\$60,826	\$55,249	\$3,287	(32%)	7%	(3%)	6%	1.2x	1.2x	19.0x	13.4x	1.8x	11%
AXA	\$23.76	83.4%	\$56,539	\$112,507	\$3,036	(15%)	3%	(10%)	3%	0.5x	0.5x	11.0x	7.4x	0.7x	7%
American International Group	\$39.31	69.7%	\$33,867	\$46,263	(\$4,991)	(11%)	(2%)	NA	(11%)	0.8x	0.8x	NMF	9.3x	0.5x	4%
Allstate	\$104.29	82.8%	\$31,711	\$44,245	\$4,570	(16%)	8%	20%	10%	0.8x	0.8x	8.1x	8.1x	1.3x	21%
Assicurazioni Generali	\$17.27	81.7%	\$27,115	\$86,731	\$1,830	(18%)	2%	(2%)	2%	0.3x	0.3x	11.8x	8.7x	0.9x	18%
Insurance Australia Group	\$3.86	69.0%	\$9,423	\$8,991	\$291	(5%)	0%	(11%)	3%	1.1x	1.1x	65.7x	34.1x	2.1x	4%
American Financial Group	\$90.18	78.4%	\$7,832	\$7,416	\$251	(30%)	4%	(7%)	3%	1.3x	1.3x	34.6x	10.2x	1.2x	11%
Helvetia Group	\$99.95	66.1%	\$5,273	\$9,686	\$218	(3%)	8%	(10%)	2%	0.5x	0.5x	16.8x	9.5x	0.9x	4%
Harel Insurance & Finance	\$8.69	98.8%	\$1,862	\$4,739	\$127	NA	NA	9%	3%	NA	NA	NA	NA	0.9x	7%
Vaudoise Assurances Holding	\$509.68	81.1%	\$1,471	\$1,316	\$123	(5%)	2%	(5%)	9%	1.1x	1.1x	11.7x	11.2x	0.7x	6%
MEAN						(10%)	3%	(2%)	3%	0.8x	0.8x	21.2x	12.2x	1.1x	9%
MEDIAN						(13%)	3%	(4%)	3%	0.8x	0.8x	12.3x	9.8x	0.9x	7%



Stock Comparables – Insurance Sub-Sectors (3/4)

(All figures in millions of USD, except per share data. Data as of December 1, 2020)

						Gr	owth Rate	s:							
	Stock	% of 52-	Market	L	TM	Reve	nue	Earnings	LTM Net	Market Va	alue / Rev.	Price / I	Earnings	Price	
	Price	Wk. High	Value	Revenue	Net Income	CY 2020	CY 2021	LT	Income %	CY 2020	CY 2021	CY 2020	CY 2021	Book	ROE %
Ping An Insurance (Group)	\$14.17	98.5%	\$243,983	\$443,794	\$17,524	NMF	8%	17%	4%	2.0x	1.9x	13.0x	11.1x	2.5x	21%
China Life Insurance	\$6.54	83.9%	\$153,484	\$111,705	\$7,283	(11%)	12%	2%	7%	1.6x	1.5x	24.9x	23.5x	3.2x	13%
AIA Group	\$11.38	97.0%	\$137,572	\$42,630	\$5,486	(7%)	14%	6%	13%	3.1x	2.8x	25.6x	19.8x	2.4x	11%
Cigna	\$207.51	92.2%	\$74,967	\$157,050	\$5,300	3%	4%	12%	3%	0.5x	0.5x	14.4x	12.3x	1.6x	16%
MetLife	\$46.91	88.0%	\$42,217	\$65,567	\$5,603	(11%)	8%	4%	9%	0.7x	0.6x	6.9x	8.6x	0.6x	8%
Manulife	\$17.09	80.4%	\$33,158	\$52,281	\$3,825	(3%)	(27%)	16%	7%	0.6x	0.8x	8.2x	7.3x	0.9x	12%
Aflac	\$44.70	82.7%	\$31,399	\$21,682	\$4,607	(0%)	(2%)	17%	21%	1.4x	1.4x	7.1x	9.5x	1.0x	16%
Prudential Financial	\$77.11	79.3%	\$30,536	\$60,227	(\$94)	(16%)	5%	NA	(0%)	0.6x	0.5x	NMF	7.1x	0.5x	(0%
Sun Life Financial	\$43.94	87.6%	\$25,699	\$29,878	\$1,768	6%	(11%)	3%	6%	0.8x	0.9x	13.8x	10.1x	1.5x	15%
Great-West Lifeco	\$23.46	87.4%	\$21,763	\$40,434	\$1,890	63%	8%	0%	5%	0.4x	0.4x	10.6x	9.9x	1.4x	14%
Legal & General Group	\$3.54	81.0%	\$21,150	\$45,020	\$1,574	NMF	21%	4%	3%	1.6x	1.3x	10.1x	9.4x	1.9x	14%
Aviva	\$4.43	76.9%	\$17,410	\$46,325	\$2,746	(49%)	3%	9%	6%	0.4x	0.4x	7.4x	6.8x	0.8x	13%
Swiss Life Holding	\$457.50	86.1%	\$14,647	\$22,826	\$1,144	(30%)	5%	7%	5%	0.9x	0.8x	12.0x	10.6x	0.9x	10%
Principal Financial Group	\$49.62	86.8%	\$13,632	\$15,024	\$1,224	(9%)	6%	1%	8%	0.9x	0.9x	10.7x	8.7x	0.9x	9%
SBI Life Insurance	\$11.46	80.2%	\$11,459	\$7,605	\$219	(8%)	NA	NA	3%	1.6x	NA	55.8x	NA	8.8x	26%
Globe Life	\$94.44	84.8%	\$9,884	\$4,646	\$715	5%	5%	10%	15%	2.1x	2.0x	14.3x	12.9x	1.2x	10%
Lincoln Financial Group	\$49.90	80.5%	\$9,644	\$17,648	\$788	5%	2%	(4%)	4%	0.5x	0.5x	13.7x	5.6x	0.4x	5%
ICICI Prudential Life Insurance	\$6.16	82.3%	\$8,837	\$6,556	\$145	NA	NA	NA	2%	NA	NA	NA	NA	7.9x	14%
Athene Holding	\$45.05	89.3%	\$8,625	\$9,585	\$813	NMF	17%	NA	8%	1.7x	1.4x	14.2x	6.1x	0.5x	8%
Standard Life Aberdeen	\$3.74	83.8%	\$8,241	\$2,176	(\$1,138)	(34%)	3%	NA	(52%)	4.4x	4.2x	NMF	16.8x	1.2x	6%
Baloise Holding	\$174.48	93.2%	\$7,834	\$8,685	\$488	(15%)	2%	(4%)	6%	1.0x	0.9x	15.1x	11.7x	1.2x	7%
Aegon	\$3.76	80.7%	\$7,700	\$42,000	\$946	NA	NA	12%	2%	NA	NA	NA	NA	0.3x	6%
Voya Financial	\$59.51	93.3%	\$7,514	\$7,229	(\$1,278)	(27%)	6%	(33%)	(18%)	1.4x	1.3x	NMF	11.1x	0.8x	3%
Primerica (US)	\$133.41	96.6%	\$5,243	\$2,207	\$380	5%	9%	21%	17%	2.4x	2.2x	13.8x	12.3x	3.1x	24%
iA Financial Group	\$44.98	78.4%	\$4,814	\$11,681	\$453	NMF	16%	4%	4%	2.2x	1.9x	10.3x	8.8x	1.1x	11%
Unum Group	\$22.49	71.8%	\$4,580	\$11,923	\$954	(0%)	0%	26%	8%	0.4x	0.4x	5.1x	4.5x	0.4x	10%
Brighthouse Financial	\$36.39	75.4%	\$3,257	\$8,801	(\$1,137)	20%	3%	NA	(13%)	0.4x	0.4x	NMF	7.9x	0.2x	(1%
American National Insurance	\$86.59	72.1%	\$2,328	\$3,759	\$332	NA	NA	6%	9%	NA	NA	NA	NA	0.4x	6%
E-L Financial Corporation	\$542.59	83.8%	\$2,072	\$1,542	\$199	NA	NA	(10%)	13%	NA	NA	NA	NA	0.5x	6%
Fbl Financial Group	\$52.28	85.3%	\$1,275	\$738	\$79	(7%)	8%	(6%)	11%	1.8x	1.6x	15.3x	10.6x	0.8x	7%
Hansard Global	\$0.51	81.5%	\$70	\$62	\$6	113%	NA	(22%)	9%	0.5x	NA	10.9x	NA	2.2x	39%
MEAN						(0%)	5%	4%	4%	1.3x	1.3x	14.5x	10.5x	1.6x	11%
MEDIAN						(7%)	5%	4%	6%	1.0x	0.9x	13.0x	9.9x	1.0x	10%

						Gro	wth Rat	es:							
	Stock	% of 52-	Market	L	TM	Revei	nue	Earnings	LTM Net	Market Va	alue / Rev.	Price / E	arnings	Price	
	Price	Wk. High	Value	Revenue	Net Income	CY 2020 (CY 2021	LT	Income %	CY 2020	CY 2021	CY 2020	CY 2021	Book	ROE %
Markel (Insurance Services)	\$994.65	73.8%	\$13,704	\$8,908	\$451	(5%)	8%	(2%)	5%	1.5x	1.4x	95.0x	19.3x	1.2x	5%
Arch Capital Group	\$33.02	68.3%	\$13,407	\$7,746	\$1,147	1%	11%	10%	15%	2.0x	1.8x	16.2x	11.7x	1.1x	11%
W.R. Berkley	\$67.54	84.5%	\$12,037	\$7,788	\$338	(13%)	9%	(7%)	4%	1.7x	1.6x	33.1x	19.0x	2.0x	6%
Assurant	\$131.36	92.1%	\$7,719	\$10,140	\$412	0%	8%	30%	4%	0.8x	0.7x	17.7x	12.3x	1.3x	11%
Kinsale Capital Group	\$243.12	99.7%	\$5,513	\$428	\$68	64%	15%	NA	16%	10.3x	8.9x	79.2x	64.7x	10.3x	16%
Hiscox	\$14.64	77.0%	\$5,069	\$3,116	(\$247)	30%	10%	NA	(8%)	1.2x	1.1x	NMF	21.1x	2.1x	(10%
Enstar Group	\$192.59	90.0%	\$4,426	\$2,367	\$1,091	NA	NA	36%	46%	NA	NA	NA	NA	0.8x	31%
Beazley Group	\$5.08	64.3%	\$3,090	\$2,663	\$83	31%	15%	(19%)	3%	0.9x	0.8x	NMF	12.8x	1.7x	5%
Argo Group International Holdings	\$40.93	58.1%	\$1,420	\$1,850	(\$160)	(4%)	4%	NA	(9%)	0.7x	0.7x	NMF	16.1x	0.8x	(7%
James River Group	\$46.01	80.1%	\$1,408	\$716	\$46	34%	15%	(3%)	6%	1.2x	1.0x	34.4x	18.0x	1.7x	9%
Amerisafe	\$55.41	68.7%	\$1,071	\$343	\$92	(18%)	(5%)	7%	27%	3.5x	3.7x	14.0x	18.5x	2.2x	21%
ProAssurance	\$16.09	42.6%	\$867	\$920	(\$249)	(21%)	(5%)	NA	(27%)	1.1x	1.1x	NMF	50.8x	0.7x	(7%
Global Indemnity	\$27.18	78.4%	\$391	\$601	\$7	NÁ	NÁ	(14%)	1%	NA	NA	NA	NA	0.5x	2%
MEAN						9%	8%	4%	6%	2.3x	2.1x	41.4x	24.0x	2.0x	7%
MEDIAN						0%	9%	(2%)	4%	1.2x	1.1x	33.1x	18.5x	1.3x	6%



Stock Comparables – Insurance Sub-Sectors (4/4)

(All figures in millions of USD, except per share data. Data as of December 1, 2020)

Wortgage / Real Estate I	insurance														
						Gro	wth Rat	es:							
	Stock	% of 52-	Market	L	TM	Rever	nue	Earnings	LTM Net	Market Va	alue / Rev.	Price / I	Earnings	Price	
	Price	Wk. High	Value	Revenue	Net Income	CY 2020 C	Y 2021	LT	Income %	CY 2020	CY 2021	CY 2020	CY 2021	Book	ROE %
Fidelity National Financial	\$36.02	73.1%	\$10,578	\$9,370	\$966	15%	4%	7%	10%	1.1x	1.0x	11.2x	9.1x	1.5x	18%
Old Republic International	\$18.39	77.9%	\$5,592	\$6,485	\$315	(13%)	8%	(5%)	5%	0.9x	0.8x	32.8x	11.1x	0.9x	5%
First American	\$48.64	72.8%	\$5,430	\$6,661	\$640	9%	(5%)	17%	10%	0.8x	0.8x	9.2x	10.3x	1.1x	17%
Radian (Insurance)	\$19.16	72.8%	\$3,670	\$1,457	\$407	(9%)	0%	(15%)	28%	2.6x	2.6x	10.5x	7.0x	0.9x	10%
Sagen MI Canada	\$33.69	71.6%	\$2,905	\$638	\$315	(18%)	3%	3%	49%	5.5x	5.3x	9.1x	9.1x	1.0x	12%
	A		.	· • ·	.	1				1				1	

First American	\$48.64	72.8%	\$5,430	\$6,661	\$640	9%	(5%)	17%	10%	0.8x	0.8x	9.2x	10.3x	1.1x	17%
Radian (Insurance)	\$19.16	72.8%	\$3,670	\$1,457	\$407	(9%)	0%	(15%)	28%	2.6x	2.6x	10.5x	7.0x	0.9x	10%
Sagen MI Canada	\$33.69	71.6%	\$2,905	\$638	\$315	(18%)	3%	3%	49%	5.5x	5.3x	9.1x	9.1x	1.0x	12%
NMI Holdings	\$22.45	62.7%	\$1,904	\$430	\$173	8%	10%	NA	40%	4.8x	4.3x	10.7x	9.6x	1.5x	16%
Stewart Title Guaranty Company	\$42.77	86.4%	\$1,143	\$2,062	\$95	11%	3%	104%	5%	0.5x	0.5x	8.9x	9.5x	1.2x	14%
MEAN	***************************************					0%	3%	18%	21%	2.3x	2.2x	13.2x	9.4x	1.2x	13%
MEDIAN						8%	3%	5%	10%	1.1x	1.0x	10.5x	9.5x	1.1x	14%

Reinsurance															
						Gro	wth Rat	es:							
	Stock	% of 52-	Market	L	ТМ	Reven	ue	Earnings	LTM Net	Market Va	alue / Rev.	Price / I	Earnings	Price	
	Price	Wk. High	Value	Revenue	Net Income	CY 2020 C	Y 2021	LT	Income %	CY 2020	CY 2021	CY 2020	CY 2021	Book	ROE %
Munich Re	\$289.48	94.0%	\$40,556	\$69,035	\$1,366	(8%)	3%	(14%)	2%	0.6x	0.6x	24.5x	11.8x	1.2x	3%
Swiss Re Group	\$92.58	77.8%	\$25,822	\$44,324	(\$1,361)	(16%)	4%	NA	(3%)	0.6x	0.6x	NMF	11.3x	1.0x	(3%)
RenaissanceRe Holdings	\$168.07	82.9%	\$8,540	\$4,857	\$568	1%	18%	1%	12%	2.0x	1.7x	12.8x	11.3x	1.2x	14%
Reinsurance Group of America	\$121.33	72.3%	\$8,243	\$14,238	\$518	0%	3%	1%	4%	0.6x	0.6x	16.4x	10.3x	0.6x	4%
Scor	\$34.95	80.3%	\$6,494	\$16,947	\$179	18%	6%	(23%)	1%	0.3x	0.3x	25.9x	10.3x	0.9x	3%
MEAN						(1%)	7%	(9%)	3%	0.8x	0.8x	19.9x	11.0x	1.0x	4%
MEDIAN						0%	4%	(7%)	2%	0.6x	0.6x	20.5x	11.3x	1.0x	3%

	and the second s										
Key M&A Transaction Activity Summary											
Date	Target	Acquirer(s)	Sector	Value (\$mm)	Transaction Comments						
11/24/2020	⊘ ITC	Z WAVE INSURING GROWTH	Software Solutions	NA	 ITC provides marketing, rating, and management software and services to the insurance industry. Following the recent acquisition of insurance data provider Advisen, Zywave's moved to acquire ITC, one of the largest provider of insurance agency websites in the country. 						
11/24/2020	metromile	C & INSU II INSU Acquisition Corp. II (SPAC)	Online Platforms	\$956	 Metromile provides pay-per-mile auto insurance. The acquisition by a SPAC will help the company accelerate its growth nationwide and scale towards sustained profitability. 						
11/10/2020	B Brown & Brown	COVERHOUND®	Online Platforms	NA	 CoverHound provides instant quotes and curated comparisons of P&C insurance options. The acquisition will help Brown & Brown expand into the digital insurance marketplace, while leveraging its current expertise and market strength. 						
10/8/2020	ONEDIGITAL	ONEX	Insurance Brokers	\$2,650	 OneDigital is a national insurance brokerage, specializing in employee benefits and retirement consulting services. The investment of \$960 million values the firm at \$2.65 billion, with Onex owning nearly 83% of the company. 						
9/22/2020	WELiS ·	IPIPELINE°	Software Solutions	NA	 WELIS develops illustration and administration software for the life insurance and annuity industry. WELIS's solutions will be integrated into iPipeline's low-code cloud-based software, helping it to expand its current offerings. 						
9/17/2020	Z) WAVE INSURING GROWTH	CLEARLAKE	Software Solutions	NA	 Zywave provides cloud-based sales management, client delivery, content and analytics solutions for benefits, P&C, and carrier businesses. Clearlake recognizes Zywave's software platform as best-in-class, which generates key revenue-generating activities for insurance brokerages through its product suite. 						

Key Financing Transaction Activity Summary											
Date	Target	Sector	Amount (\$mm)	Туре	Key Investor(s)						
11/24/2020	<u>Hippo</u>	Online Platform	\$350	Corporate	Mitsui Sumitomo Insurance						
11/17/2020	turtlemint	Online Platform	\$30	Series D	GGVCAPITAL AMERICAN FAMILY VENTURES SEQUOIA 12						
10/22/2020	COHERENT.	Online Platform	\$14	Series A	FRANKLIN TEMPLETON						
9/23/2020	NEXT	Online Platform	\$250	Series D	capitalG FinTLV Munich RE						
9/16/2020	OCKO	Online Platform	\$60	Series D	amazon Munich RE						
9/16/2020	Ki	Online Platform	\$500	PE Growth	Blackstone FAIRFAX FINANCIAL HOLDINGS LIMITED						



IPO Activity	/ Summary
--------------	-----------

Company	IPO Date	Amount Raised (\$mm)	IPO Price	Current Market Price	Total Return	
Root Insurance Co	10/28/2020	\$724	\$27.00	\$17.00	(37%)	
⊘ MediaAlpha	10/27/2020	\$176	\$19.00	\$35.96	89%	
Duck Creek Technologies	8/14/2020	\$405	\$27.00	\$39.75	47%	
Go Health ^e	6/19/2020	\$914	\$21.00	\$10.05	(52%)	
Lemonade	6/8/2020	\$319	\$29.00	\$63.65	119%	
SELECTQUOTE We shop. You save.	5/21/2020	\$570	\$20.00	\$20.47	2%	
FINEOS	7/26/2019	\$145	\$1.69	\$2.84	68%	
ProSight » Specialty insurance	7/24/2019	\$110	\$17.17	\$12.79	(9%)	
PALOMAR	6/28/2018	\$84	\$54.57	\$68.53	281%	
EVERQUOTE	4/26/2018	\$85	\$35.21	\$36.84	105%	
e goosehead	4/17/2018	\$85	\$40.52	\$119.42	1,094%	
◇ 入众安保险 ZhongAn Insurance	9/27/2017	\$1,1524	\$3.46	\$4.86	(37%)	
E ASR nederland	6/9/2016	\$1,153	\$37.14	\$38.31	73%	
Health Equity* Building Health Savings*	7/6/2015	\$127	\$62.89	\$74.40	431%	
trupanion" Medical insurance for your pet.	7/17/2014	\$71	\$34.08	\$96.52	865%	
TriNet	3/26/2014	\$240	\$54.75	\$77.97	387%	
BENEFITF©CUS°	9/17/2013	\$131	\$23.98	\$14.10	(47%)	
iSelect always get it right	6/24/2013	\$199	\$0.37	\$0.24	(86%)	
GUIDEWIRE	1/24/2012	\$115	\$121.83	\$123.96	854%	
QuinStreet	2/10/2010	\$150	\$15.74	\$18.15	21%	

Market data as of December 1, 2020 Source: Pitchbook, NASDAQ



Select Wall Street Research Updates and Commentary

Update from Piper Sandler, October 2020

Willis
Towers
Watson

We are maintaining our Overweight rating on Willis Towers Watson (WLTW). Reported EPS of \$1.33 beat consensus, but not our expectations. Margin expanded by about 170 bp y/y, highlighting the resiliency of the business during the pandemic. Organic growth was a bit weaker than expected, due primarily to a one-time non-recurrence benefit from the corporate risk and broking segment in the prior year. Negative organic growth of the P/C brokerage business suggests WLTW is losing share against peers which were largely positive. The price target of \$246 is based on 1.08x the price target for AON, with 1.08x representing the number of AON shares WLTW holders will receive from the AON & WLTW merger.2020 EPS estimate is lowered from \$11.36 to \$11.32, while 2021 EPS estimate is maintained at \$11.90. We introduce a 2022 EPS estimate of \$12.80.

Update from Raymond James, November 2020



We are maintaining our Outperform rating on EverQuote (EVER). Reported revenue in 3Q was \$90 million (+34% yoy, +41% v. 2Q), exceeding both our/consensus expectations. **EVER's position as a leading insurance marketplace is favorable due to a large TAM increasing shifting online. Also, there is strong growth in both core auto and non-auto verticals.** There is expectation for significant EBITDA margin expansion driven by improving advertising and operating expense leverage. PT is lowered from \$63 to \$51 based on 3.5x 2021 EV/revenues, in line with a peer group of online marketplaces.

Update from Raymond James, November 2020



We are reiterating our Market Perform rating on Verisk Analytics (VRSK). Results were ahead of our/consensus estimates, due to better-than-expected revenue growth and adj. EBITDA margin. VRSK will benefit from the emergence of tech-focused insurance companies like Lemonade. Since these companies lack underwriting experience, VRSK will become the logical source of data analytics/policy wording. These companies also force legacy underwriters to continue to invest and upgrade their technology infrastructure to remain competitive. We have a favorable view of the company's dominant position in data analytics for the insurance industry and its subscription business model, with the stock meaningfully outperforming YTD (+32% against S&P500's +7%) and currently trades near all-time highs. We are raising our 2020 estimates to reflect the EPS beat and maintaining our 2020/2021 estimates.

Update from Commerzbank, November 2020



We rate Allianz as a Hold. We raised EPS for 2020 by 7% to EUR16.18, for 2021 by 3% to EUR19.08. We assume Allianz will use some of this year's frequency benefits from motor insurance to support the 2021 P&C result and now expect Allianz to achieve its combined operating ratio target of 93% with 4% run-off profits. Similarly, we are more optimistic on Life / Health and expect an OP of EUR4.4 billion for 2021. Post-COVID-19 will be more challenging for Allianz in 2021, with expectations of flat revenues in P&C. There will be pressure on both volume and pricing, with only a gradually improved production in Life / Health. Allianz' sale of EUR8 billion of equities in Q1 and Q3 was a surprise as de-risking is not in Allianz' DNA, but we presume this was done to improve capital position. We raise TP from EUR210 to EUR220 and maintain the Hold rating.

Update from Stifel, October 2020



We rate Guidewire (GWRE) as Hold. Last summer's arrival of CEO Mike Rosenbaum has led to a more aggressive stance on Cloud investments, with the launch of its "cloud-optimized" Aspen2020 release. Margins will take a hit in the near-term, but with Cloud ARR of ~\$155 million vs. total revenue of \$742.3 million in FY20, the company is in the early stages of a transition that should yield long-term upside. Despite the magnitude of the margin guide-down, we maintain our Hold rating and a target price of \$130.



Appendix – Coverage Universe Components

The coverage universe for various sectors is as follows:

1 Payments:

NYS:AXP, NYS:FLT, PINX:EDNMY, NYS:WEX, NYS:ADS, NAS:PYPL, AMS:PRX, NYS:SHOP, NYS:SQ, PINX:ADYYF, NAS:STNE, NYS:PAGS, NAS:BIGC, NYS:EB, TSE:LSPD, LON:BOKU, NYS:V, NYS:MA, NAS:CATM, NYS:EVRI, NYS:DBD, PINX:PMTS, NAS:MELI, NYS:GPN, PAR:WLN, MIL:NEXI, TKS:3769, NYS:FOUR, HKG:09923, NYS:EVTC, LON:NETW, BSP:CIEL3, NAS:RPAY, NZE:PPH, NYS:DLX, NAS:EVOP, NAS:QIWI, NAS:IIIV, LON:PAY, NAS:NEWT, NAS:UEPS, NYS:FIS, NAS:FISV, NAS:JKHY, NAS:ACIW, NAS:EPAY, PAR:ING, SHE:002152, NYS:NCR, ASX:TYR, NYS:PAR, HKG:00327, IDX:MCAS, NYS:WU, NAS:EEFT, NYS:GDOT, NAS:MGI, ASX:OFX

2 Bank Technology:

NYS:FIS, NAS:FISV, NAS:JKHY, SWX:TEMN, NYS:QTWO, BOM:532466, NAS:EPAY, PINX:CSVI, SES:5CP, BOM:538835, SWX:CLXN, LON:EXPN, NYS:EFX, NYS:TRU, NYS:FICO, BOM:500092, MIL:CERV, NYS:RKT, NAS:CSGP, NAS:ZG, NYS:BKI, NYS:FNF, LON:RMV, NAS:RP, NAS:APPF, NYS:CLGX, NAS:RDFN, TSE:REAL, NYS:STC, NAS:FTHM, NAS:ASPS, AMS:WKL, NYS:OCFT, NAS:NCNO, PINX:ASOZY, ASX:TYR, NAS:MITK, NAS:NTWK

3 Specialty Finance / Alternative Lending:

NYS:NNI, NAS:NAVI, NAS:PRAA, NAS:ECPG, NAS:PRGX, NAS:PFMT, NAS:CACC, NYS:CIT, ASX:HUM, LON:FCH, NAS:CPSS, NAS:MRLN, TSE:CHW, NYS:COF, ASX:APT, ASX:Z1P, ASX:SZL, ASX:OPY, ASX:SPT, NYS:OMF, LON:TCS, NYS:AAN, NAS:SLM, NAS:FCFS, NAS:LX, TSE:ECN, NAS:GSKY, NAS:WRLD, NYS:FINV, LON:PFG, NAS:TBBK, NAS:OPRT, NYS:CURO, NAS:EZPW, NYS:RM, NAS:ATLC, LON:IPF, NYS:URI, SHG:600705, TSE:EFN, NYS:AER, NYS:AL, SHG:600901, NYS:TRTN, NAS:RCII, HKG:01905, NYS:TGH, NYS:CAI, NYS:FLY, NYS:PFSI, TKS:7164, NAS:COOP, NYS:WD, NYS:PMT, LON:PAG, NAS:CASH, NYS:OCN, NYS:VEL, NAS:FPAY, NAS:TREE, NYS:ENVA, NYS:LC, NYS:ELVT

4 Securities:

NAS:IBKR, NAS:MKTX, NAS:TW, NAS:VIRT, LON:IGG, AMS:FLOW, NAS:BGCP, PAR:VIL, NYS:BLK, NYS:STT, ETR:ALV, NYS:JPM, NYS:BK, NYS:GS, PAR:AMUN, LON:LGEN, NYS:PRU, NYS:UBS, PAR:BNP, NAS:NTRS, NYS:IVZ, NAS:TROW, NYS:MS, NYS:WFC, PAR:CS, PAR:KN, AMS:AGN, NYS:SCHW, NYS:MMI, SWX:CFT, MEX:FINAMEXO, LON:TCAP, NYS:JPM, SHG:601398, NYS:BAC, TSE:RY, NYS:WFC, NYS:C, ASX:CBA, NYS:AXP, NYS:HSBC, TSE:TN, NYS:UBS, NYS:FTC, TSE:BNS, PAR:BNP, NYS:PNC, ASX:NAB, SES:D05, TSE:BMO, ASX:ANZ, NSE:ICICIBANK, TSE:CM, NYS:BK, SES:039, PINX:HSNGY, LON:LLOY, LON:BARC, SHG:601211, LON:NWG, NAS:FITB, TSE:NA, TKS:8591, NYS:MTB, MIL:MB, NYS:FHI, ETR:COM, LON:CBG, NSE:IIFL, PINX:HXXCY, NAS:CME, NYS:ICE, LON:LSE, ETR:DB1, NAS:NDAQ, BSP:B3SA3, TKS:8697, ASX:ASX, BATS:CBOE, JSE:ENX, SES:S68, TSE:X, MISX:MOEX, DFM:DFM, NYS:SPGI, NYS:MCO, NYS:RELX, TSE:TRI, NYS:MSCI, NYS:FDS, NYS:IT, NAS:MORN, NSE:CRISIL, NAS:FORR, NAS:VALU, NYS:JPM, NYS:MS, NYS:GS, SWX:UBSG, ASX:MQG, SWX:CSGN, ETR:DBK, TKS:8604, NYS:RJF, NYS:JEF, NYS:HLI, NYS:SF, NYS:LAZ, NYS:EVR, NYS:MC, NYS:PIPR, NAS:COWN, LON:NUM, NYS:GHL, NYS:JMP, NYS:SCHW, NAS:YN, NAS:MKTX, NAS:IBKR, NAS:FUTU, NAS:CPU, NYS:MT, TKS:8628, LON:AJB, LON:PLUS, SWX:SQN, LON:CMCX, TKS:8698, NAS:TIGR, NAS:YIN, NYS:STT, NYS:BR, NAS:SEIC, NAS:LPLA, ASX:CPU, NYS:ENV, NYS:AMK, LON:SNN, ASX:BVS, NAS:SSNC, SWX:TEMN, CSE:SIM, NYS:ENV, LON:HIP, ASX:IRE, PINX:FDRVF, LON:ALFA, PAR:LIN, PAR:SOG

5 Insurance:

NAS:WDAY, NAS:PAYX, NYS:TNET, NAS:HQY, NYS:NSP, NAS:ACCD, NAS:BNFT, NAS:SPNS, NYS:CRD.B, MIL:EXSY, LON:REL, NAS:VRSK, NYS:FICO, NYS:CLGX, NYS:MMC, NYS:TFC, NYS:AON, NAS:WLTW, NYS:BNG, NYS:BNO, NAS:GSHD, NAS:BRP, NYS:FNF, NYS:FAF, NYS:ORI, NYS:RDN, TSE:MIC, NAS:NMIH, NYS:STC, ETR:ALV, SWX:ZURN, PINX:AXAHY, NYS:ALL, NYS:AIG, MIL:G, ASX:IAG, NYS:AFG, SWX:HELN, TAE:HARL, SWX:VAHN, NYS:HMD, NYS:SLQT, NAS:EHTH, LON:MONY, NAS:EVER, NAS:QNST, LON:GOCO, ASX:ISU, SHG:601318, NYS:PGR, NYS:CB, NYS:TRV, NYS:HIG, NAS:CINF, NAS:ERIE, NYS:CNA, NYS:RE, NYS:Y, HKG:06060, LON:RSA, NYS:KMPR, NAS:NGHC, NYS:AXS, NYS:THG, NAS:SIGI, WBO:VIG, NYS:MCY, NYS:HMN, NYS:FFG, PAR:COFA, NAS:SAFT, NYS:EIG, NAS:STFC, NAS:DGICA, NYS:MKL, NAS:ACGL, NYS:WRB, NYS:AIZ, NAS:KNSL, LON:HSX, NAS:ESGR, NYS:RLI, LON:BEZ, NAS:JRVR, NYS:ARGO, NAS:AMSF, NYS:PRA, NAS:GBLI, ETR:MUV2, SWX:SREN, NYS:RRA, NYS:RGA, PAR:SCR, NYS:ROP, NYS:GWRE, NAS:DCT, ASX:FCL, NAS:EBIX, HKG:02318, SHG:601628, HKG:01299, NYS:CI, NYS:MET, TSE:MFC, NYS:AFL, NYS:PRU, TSE:SLF, TSE:GWO, LON:LGEN, LON:AV., SWX:SLHN, NAS:PFG, BOM:540719, NYS:GL, NSE:ICICIPRULI, LON:SLA, NYS:ATH, NYS:LNC, SWX:BALN, NYS:VOYA, PINX:AEGOF, NYS:PII, NYS:UNM, TSE:IAG, NAS:BHF, TSE:ELF, NAS:ANAT, LON:HSD

6 BPO:

NAS:HQY, NYS:AMN, NAS:HMSY, NAS:RCM, NAS:MDRX, BSP:QUAL3, NAS:NXGN, NAS:CPSI, NYS:CSLT, NAS:HSTM, NAS:PCTY, NAS:ADP, NAS:PAYX, NYS:RHI, NYS:TNET, NYS:MAN, NYS:ASGN, NYS:NSP, NAS:CSOD, NYS:KFY, TSE:MSI, NAS:BNFT, NYS:BRO, NAS:CRVL, NYS:CRD.B, NYS:ACN, NSE:TCS, NSE:INFY, NYS:DELL, NAS:CTSH, NSE:HCLTECH, BOM:507685, PINX:CGEMY, NYS:EPAM, TSE:GIB.A, NYS:HPE, KRX:018260, NYS:IT, NSE:TECHM, NYS:BAH, PAR:ATO, NAS:DOX, BOM:540005, NYS:CACI, NYS:DXC, NYS:DXC, NYS:CACI, NYS:DXC, NYS:CACI, NYS:DXC, NYS:CACI, NAS:PRFT, NAS:CNXN, NAS:CNDT, LON:CPI, LON:APTD, BOM:540900, PINX:TLPFY, TKS:9613, NYS:GLOB, NYS:G, HEL:TIETO, PINX:STWRY, NAS:TTEC, NAS:SYKE, BOM:532809, LON:IBPO, NAS:PRGX

7 Financial Management Solutions:

NAS:INTU, NAS:DOCU, NAS:COUP, NYS:AVLR, ASX:XRO, LON:SGE, NYS:BILL, NAS:BL, TKS:4478, NAS:VERX, NAS:BLKB, NYS:WK, LON:APTD, ASX:RKN, NYS:VMW, LON:REL, NAS:SPLK, NAS:DDOG, NAS:CRWD, NYS:FICO, NYS:DNB, TSE:OTEX, NYS:AYX, NYS:MDLA, NYS:NEWR, NAS:VRNT, NAS:RPD, NYS:TDC, NAS:SUMO, NAS:MSTR, NYS:PRO, NAS:DOMO, NYS:TYL, NAS:PEGA, NYS:PLAN, NAS:MANH, TSE:KXS, BSP:TOTS3, ASX:TNE, NAS:EPAY, PINX:BPRMF, NAS:QADA, NSE:RAMCOSYS, NAS:ADP, NAS:WDAY, NAS:PAYX, NYS:PAYC, NYS:CDAY, NYS:NSP, NAS:UPWK, NAS:CSOD

8 Enterprise Software / SaaS:

LON:REL, NAS:VRSK, NYS:PLTR, TAE:NICE, NYS:DNB, TSE:OTEX, NYS:AYX, NYS:NLSN, NYS:RAMP, NAS:VRNT, NYS:CLDR, NYS:TDC, NAS:CDLX, NAS:SUMO, NAS:MSTR, NAS:DOMO, NAS:VERI, NYS:ORCL, NYS:SAP, NYS:IBM, NYS:DELL, NYS:HPE, NAS:NTAP, NYS:NOW, NYS:SNOW, NYS:VMW, NAS:DDOG, NYS:FSLY, NAS:NTNX, NAS:RXT, NAS:CTXS, NAS:SPLK, NAS:CRWD, NYS:NEWR, NAS:RPD, NYS:CRM, NYS:HUBS, NYS:DT, NAS:PEGA, NYS:BILL, NAS:APPN, TKS:4478, NYS:ZUO, NAS:ZM, NYS:RNG, NYS:WORK, NYS:SMAR, NAS:API, NAS:BAND, NYS:ASAN, NYS:EGHT

9 Healthcare Tech:

NAS:CERN, NAS:CHNG, ETR:COP, NAS:HMSY, NAS:MDRX, NYS:PHR, NYS:EVH, NAS:NXGN, LON:EMIS, NAS:NH, NAS:MTBC, NYS:TDOC, NAS:IRTC, NAS:INOV, NAS:OMCL, NAS:HCAT, NYS:VCRA, NAS:TRHC, NAS:STRM, NAS:CPSI, NYS:UNH, NYS:CVS, NYS:ANTM, NYS:HUM, NYS:CNC, NYS:MOH, NAS:MGLN, NYS:GTS, NAS:RCM, LON:CRW, NAS:SREV





DISCLAIMER

The principals of Evolve Capital Partners are registered representatives of BA Securities, LLC Member FINRA SIPC, located at Four Tower Bridge, 200 Barr Harbor Drive, Suite 400 W. Conshohocken, PA 19428. Evolve Capital Partners and BA securities, LLC are unaffiliated entities. All investment banking services are offered through BA Securities, LLC, Member FINRA SIPC. This presentation is for informational purposes only and does not constitute an offer, invitation or recommendation to buy, sell, subscribe for or issue any securities or a solicitation of any such offer or invitation and shall not form the basis of any contract with BA Securities, LLC.

The information in this presentation is based upon Evolve Capital Partners estimates and reflects prevailing conditions and our views as of this date, all of which are accordingly subject to change. In preparing this presentation, we have relied upon and assumed, without independent verification, the accuracy and completeness of information available from public sources. In addition, our analyses are not and do not purport to be appraisals of the assets, stock, or business of the Company or any other entity. Neither BA Securities, LLC nor Evolve Capital Partners makes any representations as to the actual value which may be received in connection with a transaction nor the legal, tax or accounting effects of consummating a transaction. BA Securities, LLC and Evolve Capital Partners do not render legal or tax advice, and the information contained in this communication should not be regarded as such.

The information in this presentation does not take into account the effects of a possible transaction or transactions involving an actual or potential change of control, which may have significant valuation and other effects.

If you are not the intended recipient or an authorized representative of the intended recipient, you are hereby notified that any review, dissemination or copying of this presentation is prohibited.

KEY SENIOR PROFESSIONAL

Alexander Koles

Founder, CEO, Managing Director akoles@evolve-capital.com

Mr. Koles has over 15 years of financial advisory experience including advising middle-market and multinational firms on merger and acquisition strategies and execution, restructurings and capital raises. Prior to founding Evolve Capital Partners, he worked at a number of leading investment banks in leadership roles focused on restructuring transactions. He started his career at Merrill Lynch as an investment banker in the corporate finance group.

CONTACT

Evolve Capital Partners

1350 Avenue of the Americas 2nd Floor New York, NY 10019 T: (646) 688-2792 evolve-capital.com